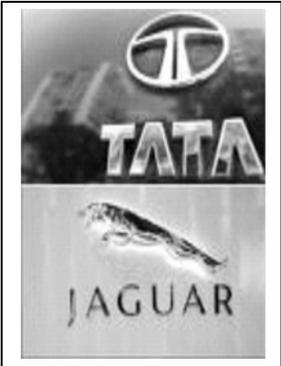


Strategic Gains

- Strong Downstream Business Operations
- Cross-Fertilisation of R&D Capabilities
- Gateway to European Market

Tata-Jaguar


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Tata Motors – A Broad Profile

- Established in 1945
- India’s largest automobile company
- Amongst World’s Top Five manufacturers of medium and heavy trucks
- World’s 2nd largest medium and heavy bus manufacturer
- Entered the passenger vehicles segment - 1991



Ford Motors - A Broad Profile



- Ford Motor Company - An American multinational corporation
- World’s fourth largest automaker in terms of vehicle sales
- Global revenues in 2007 - \$172.5 billion
- Subsidiaries - Jaguar and Land Rover